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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Ninety-third Meeting
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Item 8(d)(iv) of the provisional agenda¹

UNIDO BUSINESS PLAN FOR 2024–2026

Introduction

1. This document presents UNIDO business plan for 2024–2026² and includes the planned activities for the reduction of controlled substances under the Montreal Protocol during the period 2024–2026. The narrative of UNIDO’s business plan for 2024–2026 is attached to the present document.

2. This document consists of the following sections:

- I. Planned activities during the period 2024–2026
- II. Secretariat’s comments
- III. Proposed adjustments by the Secretariat
- IV. Performance indicators
- V. Recommendation

I. Planned activities during the period 2024–2026

3. Table 1 sets out, by year, the value of activities included in UNIDO’s business plan.

¹ UNEP/OzL.Pro/ExCom/93/1

² A draft business plan for 2024–2026 of UNIDO was discussed at the Inter-agency coordination meeting (IACM) held in Montreal from 3 to 5 October 2023. The business plan contained in this document has addressed the issues raised at the meeting.

Table 1. Resource allocation in the UNIDO business plan for 2024–2026 (US \$)* – as submitted

Description	2024	2025	2026	Total (2024–2026)	Total after 2026
HCFC activities					
Approved HCFC phase-out management plans (HPMPs)	13,127,189	20,614,411	14,595,331	48,336,931	26,746,533
HPMP project preparation (PRP) – stage II	32,100	16,050	0	48,150	0
HPMP stage II	3,165,108	6,108,855	6,375,852	15,649,815	50,870,043
HPMP PRP – stage III	347,750	42,800	0	390,550	0
HPMP stage III	3,736,863	5,851,810	3,568,569	13,157,243	32,437,102
HPMP – energy efficiency	1,076,420	417,300	32,100	1,525,820	0
HCFC activities subtotal	21,485,431	33,051,226	24,571,852	79,108,509	110,053,677
HFC activities					
Approved Kigali HFC implementation plans (KIPs)	0	0	434,420	434,420	481,500
Approved HFC-23 emission control	414,238	626,900	572,433	1,613,571	2,123,880
KIP stage I – PRP	1,001,220	527,953	60,990	1,590,163	0
KIP stage I	2,687,077	8,872,260	8,738,855	20,298,192	25,639,684
KIP stage I – investment PRP	32,100	0	0	32,100	0
KIP stage I – investment	749,000	0	0	749,000	0
HFC activities subtotal	4,883,635	10,027,113	9,806,698	24,717,446	28,245,064
Other activities					
Pilot project for energy efficiency – investment	1,562,200	0	0	1,562,200	0
National inventories of banks of waste-controlled substances – PRP	454,750	0	0	454,750	0
Technical assistance – gender mainstreaming	2,501,660	0	0	2,501,660	0
Other activities subtotal	4,518,610	0	0	4,518,610	0
Standard activities					
Institutional strengthening (IS)	2,746,395	1,650,362	2,523,806	6,920,563	0
Core unit	2,079,213	2,093,768	2,108,424	6,281,405	0
Standard activities subtotal	4,825,608	3,744,129	4,632,231	13,201,968	0
Total	35,713,284	46,822,468	39,010,780	121,546,532	138,298,741

* Including agency support costs where applicable.

II. Secretariat's comments

II.1 HCFC activities

Stage II of HPMPs

4. The total level of funding for stage II of HPMPs for nine low-volume-consuming (LVC) countries to meet the 100 per cent reduction of the HCFC baseline amounts to US \$1.84 million (including US \$756,495 for 2024–2026 and US \$1.08 million for the period after 2026).

5. The total level of funding for stage II of HPMPs for seven non-LVC countries amounts to US \$64.68 million (including US \$14.89 million for 2024–2026 and US \$49.79 million for the period after 2026).

6. A total of US \$48,150 is included in the business plan for the preparation of stage II of the HPMPs for three countries for 2024–2026.

Stage III of HPMPs

7. A total of US \$45.59 million is planned for stage III of HPMPs for 17 countries (including US \$13.16 million for 2024–2026 and US \$32.44 million for the period after 2026).

8. A total of US \$390,550 is included in the business plan for the preparation of stage III of the HPMPs for ten countries for 2024–2026.

Energy efficiency for LVC countries

9. Decision 89/6 allowed bilateral and implementing agencies, when submitting existing and future stages of HPMPs for LVC countries, to include the funding associated with the need for the introduction of alternatives to HCFCs with low- or zero-global-warming potential (GWP) and for maintaining energy efficiency in the refrigeration servicing sector.

10. A total of US \$1.53 million is included in the business plan for energy efficiency activities for 29 LVC countries for 2024–2026.

II.2 HFC-related activitiesKIP project preparation

11. A total of US \$1.59 million is included in the business plan for the preparation of stage I of the KIPs for 16 countries in 2024–2026. In addition, UNIDO also included one preparation activity for one KIP investment project for one country amounting to US \$32,100 in 2024.

12. Fifteen of the 16 countries for which KIP project preparation activities have been included have not yet ratified the Kigali Amendment but have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment in line with decision 84/46(f).

Stage I of KIPs

13. A total of US \$45.94 million is included in the business plan for stage I of the KIPs for 50 countries (including US \$20.3 million for 2024–2026 and US \$25.64 million for the period after 2026). In addition, UNIDO also included KIP investment projects for two countries (Lebanon and Morocco) amounting to US \$749,000 in 2024. All these countries have ratified the Kigali Amendment.

II.3 Other activitiesPilot projects for energy efficiency (decision 91/65)

14. A total of US \$1.56 million is included in the business plan under the funding window for pilot projects for energy efficiency (decision 91/65) in 2024 for four countries (Armenia, the Gambia, Jordan, and Mauritania).

Project preparation for national inventories of banks of waste-controlled substances (decision 91/66)

15. A total of US \$454,750 is included in the business plan for the preparation of national inventories of banks of waste-controlled substances (decision 91/66) in 2024 for five countries (Bosnia and Herzegovina, Jordan, Libya, Mauritania, and South Africa).

Gender mainstreaming technical assistance project

16. UNIDO’s business plan included one global technical assistance project, “Increasing gender equality and economic empowerment of women in the refrigeration and air-conditioning (RAC) sectors (WEERAC)”, amounting to US \$2.5 million in 2024. The objective of this proposal is to systematise and improve the delivery of actions targeted to gender mainstreaming in the UNIDO portfolio, by analysing the gaps in knowledge and addressing the needs of national ozone units (NOUs), energy and environment counterparts and RAC sector beneficiaries. At present, there is no funding window for such technical assistance projects. Further, implementation of the operational gender mainstreaming policy and its associated relevant decisions should be included in each Article 5 country’s national plans to phase out controlled substances. The issue is presented in the Consolidated business plan of the Multilateral Fund for 2024–2026.³

II.4 Core unit costs

17. The core unit costs⁴ are expected to increase at an annual rate of 0.7 per cent as agreed.

III. Proposed adjustments by the Secretariat

18. The adjustments to the UNIDO business plan for 2024–2026 were based on relevant decisions of the Executive Committee. In reviewing the revised UNIDO business plan for 2024–2026, the Secretariat noted that the following adjustments were not included:

Table 2. Adjustments to the UNIDO business plan for 2024–2026 (US \$)* – as proposed by the Secretariat

Adjustment	2024–2026	After 2026
HPMP values to reflect the actual amounts approved under the Agreements including tranches of HPMPs that have been submitted to the 93 rd meeting	(1,121,199)	(18,511,470)
PRP for stage II of HPMPs pursuant to decision 71/42	(10,700)	0
Stage II of HPMPs in non-LVC countries with the refrigeration manufacturing sector based on a maximum cost-effectiveness of US \$8.40/kg ⁵	(357,683)	(2,692,047)
HPMP values to reflect draft Agreements submitted to the 93 rd meeting	(623,686)	(356,373)
Energy efficiency for LVC countries that have been submitted to the 93 rd meeting	(250,380)	0
KIP stage I values to reflect the draft Agreements submitted to the 93 rd meeting	36,628	(39,240)
KIP stage I servicing sector pursuant to decision 92/37	(1,297,697)	(3,027,960)
Technical assistance (global project on gender mainstreaming)	(2,501,660)	0

* Including agency support costs where applicable.

19. Table 3 presents the results of the Secretariat’s proposed adjustments to the UNIDO business plan for 2024–2026, which are also addressed in the context of the consolidated business plan of the Multilateral Fund for 2024–2026.⁶

Table 3. Resource allocation in UNIDO’s adjusted business plan for 2024–2026 (US \$)*

Description	2024	2025	2026	Total (2024–2026)	Total after 2026
HCFC activities					
Approved HPMPs	12,691,432	19,928,969	14,595,331	47,215,732	8,235,063
HPMP PRP – stage II	21,400	16,050	0	37,450	0
HPMP stage II	3,165,108	5,751,172	6,375,852	15,292,132	48,177,996

³ UNEP/OzL.Pro/ExCom/93/25

⁴ UNIDO’s 2024 core unit costs will be considered at the 93rd meeting (UNEP/OzL.Pro/ExCom/93/95).

⁵ As agreed at the Inter-agency coordination meeting.

⁶ UNEP/OzL.Pro/ExCom/93/25

Description	2024	2025	2026	Total (2024–2026)	Total after 2026
HPMP PRP – stage III	347,750	42,800	0	390,550	0
HPMP stage III	3,736,863	5,851,810	2,944,883	12,533,557	32,080,728
HPMP – energy efficiency	858,140	385,200	32,100	1,275,440	0
HCFC activities subtotal	20,820,694	31,976,001	23,948,166	76,744,861	88,493,788
HFC activities					
Approved KIPs	0	0	434,420	434,420	481,500
Approved HFC-23 emission control	414,238	626,900	572,433	1,613,571	2,123,880
KIP stage I – PRP	1,001,220	527,953	60,990	1,590,163	0
KIP stage I	2,684,533	7,577,107	8,775,483	19,037,123	22,572,484
KIP stage I – investment PRP	32,100	0	0	32,100	0
KIP stage I - investment	749,000	0	0	749,000	0
HFC activities subtotal	4,881,091	8,731,960	9,843,326	23,456,377	25,177,864
Other activities					
Pilot project for energy efficiency – investment	1,562,200	0	0	1,562,200	0
National inventories of banks of waste-controlled substances – PRP	454,750	0	0	454,750	0
Technical assistance – gender mainstreaming	0	0	0	0	0
Other activities subtotal	2,016,950	0	0	2,016,950	0
Standard activities					
IS	2,746,395	1,650,362	2,523,806	6,920,563	0
Core unit	2,079,213	2,093,768	2,108,424	6,281,405	0
Standard activities subtotal	4,825,608	3,744,129	4,632,231	13,201,968	0
Total	32,544,343	44,452,091	38,423,722	115,420,155	113,671,652

*Including agency support costs where applicable.

IV. Performance indicators

20. UNIDO submitted performance indicators pursuant to decision 71/28 in its business plan narrative. The Secretariat informed UNIDO of the targets shown in table 4.

Table 4. Performance indicators for UNIDO for 2024

Type of indicator	Short title	Calculation	2024 target
Planning-Approval	Tranches approved	Number of tranches approved vs. those planned*	62
Planning-Approval	Projects/activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	56
Implementation	Funds disbursed	Based on estimated disbursement in progress report	US \$27,456,835
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans*	258.1 ODP tonnes
Implementation	Project completion for activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	69
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	On time (4)
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The targets of an agency would be reduced “if it could not submit a tranche owing to another cooperating agency or lead agency” or “if the HPMP submitted for consideration by the Executive Committee was not approved as a result of factors beyond the control of the NOU and the agency”.

V. Recommendation

21. The Executive Committee may wish:

- (a) To note the UNIDO business plan for 2024–2026, contained in document UNEP/OzL.Pro/ExCom/93/29; and
 - (b) To approve the performance indicators for UNIDO as set out in table 4 of document UNEP/OzL.Pro/ExCom/93/29.
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UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION

UNIDO BUSINESS PLAN 2024

Presented to the 93rd Meeting of the Executive Committee of the Multilateral Fund

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EXECUTIVE SUMMARY

The 2024 Business Plan of UNIDO together with the forecast for 2025 and 2026 represents the Rolling Business Plan of Montreal Protocol activities of the Organization. Funding estimates up to 2025 and beyond have also been provided. This provides useful information for Executive Committee members on the funding needed to reach the 2026 control measures for HCFCs and HFCs and beyond.

UNIDO's Business Plan was prepared based on the previous rolling business plan, taking into consideration the approvals and experience of previous years, the requests received from Article 5 countries, priorities established and the decisions taken by the Executive Committee. The Business Plan preparation took into consideration the evolving needs of Article-5 countries, especially the needs with regards to meeting the first obligations after the ratification of the Kigali Amendment which is the freeze at the baseline consumption in 2024 and the 10% reduction in 2029.

This narrative is based on an excel table that is included as Annex to this report. The excel table lists all the ongoing and planned UNIDO activities for which funding is expected during the period 2024-2026. Figures are also provided for the period after 2026.

In 2024, UNIDO will submit for approval by the Executive Committee forward commitments amounting to USD 35.7 million. New activities are focusing mainly on HCFC phase-out plans projects that amount to USD 20 million. In addition in 2024, UNIDO is planning to submit new activities for preparation HFC Phase-down amounting to USD 1.03 million and for implementation of Stage I of Kigali HFC implementation plan (KIP) amounting to 3.44 million. As per the common practice, for the HCFC related projects, the associated ODP phase-out is indicated. In the case of the KIPs, the associated phase-down of HFCs in metric tonnes is indicated. It is worth noting, that in absence of defined starting point for aggregate reductions in HFC consumption and the associated global warming potential of the HFCs that will be phased-down, the amounts of HFCs in metric tonnes are for indicative purposes only as countries' compliance will be in CO₂ equivalent. UNIDO is planning to request funding in 2024 utilizing the new funding windows for improved energy efficiency when introducing alternatives to HCFCs with low or zero global-warming potential (GWP) in the refrigeration servicing sector for low volume consuming (LVC) countries (decision 89/6) amounting to 1.08 million; pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down (decision 91/65) amounting to 1.56 million; and for preparation of inventories of banks of used or unwanted controlled substances and a plan for the collection, transport and disposal of such substances (decision 91/66) amounting to 0.45 million. As listed in the business plan, about 56% (USD 20 million) of UNIDO's 2024 Business Plan is focusing on the phase out of HCFCs without accounting for the institutional strengthening projects and the preparatory funding. In most cases, the KIP funding is limited to the servicing sector and once the cost-effectiveness will be defined for the other sectors as well, this will be reflected in the UNIDO Business Plan.

The total amount foreseen in UNIDO's 2024 Business Plan, including forward commitments, new investment, non-investment activities, project preparation and funding of core unit is USD 35.7 million including support costs and with an impact of 289.5 ODP tonnes for HCFC phase-out activities.

USD 46.8 million worth of projects are earmarked for 2025 with an impact of 828.3 tonnes, while for 2026 USD 39.01 million with an impact of 694.1 ODP tonnes are forecasted. These values are expected to increase as the HFC phase down plans for the investment sectors will start to be included following the Executive Committee guidance.

The activities included for 2024 can be presented as following:

- Tranches from approved HPMPs Stage I in two countries;
- Tranches from approved HPMPs Stage II in 16 countries;
- Tranche from approved HPMPs Stage III in three countries;
- Additional funding for energy efficiency for 19 countries;
- Tranches from approved HFC destruction projects in two countries;
- New HPMPs Stage II in 11 countries;
- New HPMPs Stage III in five countries;
- New phases of institutional strengthening projects in six countries;
- HCFC phase-out management plan Stage II preparation requests for two countries (Mauritania and Syrian Arab Republic);
- HCFC phase-out management plan Stage III preparation requests for nine countries;
- One request for gender equality and women empowerment;
- HFC phase down preparation requests for 10 countries;
- Kigali HFC phase-down plan, Stage I implementation for 23 countries;
- Energy efficiency pilot projects for four countries;
- Preparation of national inventories for ODS bank for five countries; and
- One global request for the Core Unit support cost

Any projects submitted to, but not approved at the 93rd Meeting should be added afterwards to the 2024 Business Plan.

1. RESOURCE ALLOCATION

In 2024, UNIDO is planning to submit USD 35.7 million worth of projects, the majority of which is focused on phase-out of HCFCs and phase-down of HFCs, including core unit funding in the value of about USD 2.079 million.

HCFC phase-out activities form large part of UNIDO's 2024 Business Plan. HPMPs include servicing sector activities for both LVCs and non-LVCS, but also for non-LVCs include investment projects for the conversion of manufacturing enterprises to HCFC-free alternatives taking into consideration new technological developments to ensure sustainable conversion of HCFC-based manufacturing enterprises.

Funding requests for the preparation of Stage II and Stage III HPMPs should be submitted two years before the last tranche of Stage I and Stage II, respectively. UNIDO made careful consideration of each country to ensure smooth implementation, without interruptions between Stage I, Stage II and Stage III activities. In line with decision 89/6, UNIDO has carefully planned the request of additional activities for inclusion in existing and future HCFC phase-out management plans for low-volume-consuming (LVC) countries, when needed for the introduction of alternatives to HCFCs with low or zero global-warming potential (GWP) and for maintaining energy efficiency in the refrigeration servicing sector.

Furthermore, renewal of institutional strengthening projects also form part of UNIDO's 2024-2026 Business Plan.

In addition, in 2024 UNIDO is planning to submit preparatory requests for HFC phase-down plans for ten countries and Stage I of KIPs for 23 countries to help countries that have ratified the Kigali Amendment.

Based on decision 91/65, UNIDO plans to submit pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down for four countries.

Based on decision 91/66, UNIDO plans to submit requests for preparation of inventories of banks of used or unwanted controlled substances and a plan for the collection, transport and disposal of such substances for five countries.

Based on decision 92/40, the Executive Committee decided to request bilateral and implementing agencies to include mandatory requirements and performance indicators when submitting stages of multi-year agreement projects, such as HCFC phase-out management plans or Kigali HFC implementation plans, for consideration by the Executive Committee at its 94th and subsequent meetings. The improved project requirements will improve the systematic application of the operational gender mainstreaming policy of the Multilateral Fund, however in the case of LVCs competing priorities may limit countries' responsiveness. The TEAP report assessing the funding requirement for the replenishment 2024-2026 analysed the funding for gender mainstreaming of other global funds and recognizes that "without a requirement to earmark funding for those activities, not all countries will be able to properly respond to gender required actions and will not prioritise it"¹. UNIDO has received requests from ten countries (Albania, Armenia, Chad, Ecuador, Guatemala, Nicaragua, Niger, North Macedonia, Rwanda and Venezuela) that would like UNIDO to request funding for project activities aimed at increasing gender equality

¹ <https://ozone.unep.org/system/files/documents/TEAP-DecisionXXXIV2-replenishment-TF-report-May2023-RTF-report.pdf>

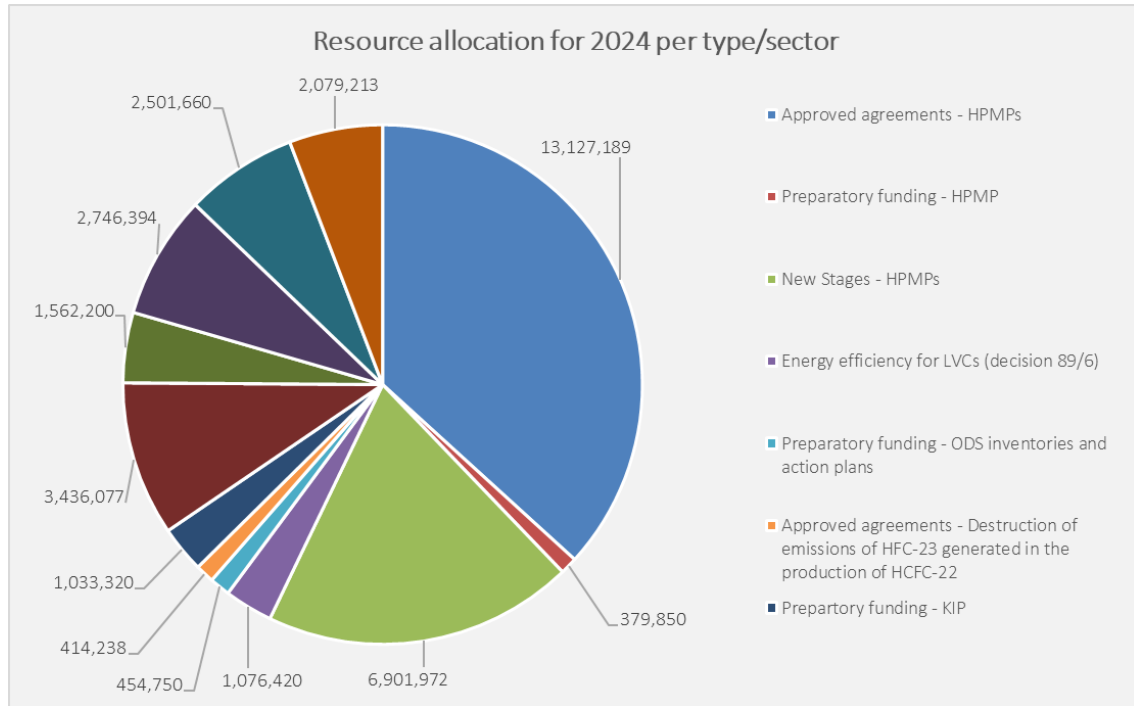
and women economic empowerment in their refrigeration and air condition sectors. In order to respond to the requests from these ten countries, UNIDO includes a project on Increasing gender equality and women economic empowerment in the refrigeration and air condition sectors (WEERAC) in the Business Plan for 2024.

The total budget for 2024 is USD 35,713,283 including USD 2,079,213 core unit funding for UNIDO. Table 1 below summarizes the resource allocation of UNIDO's 2024 Business Plan.

Table 1: Resource allocation per type/sector

Type/sector	Value (\$) including support costs	Share of Business Plan allocation (%)
Approved agreements - HPMPs	13,127,189	36.8%
Preparatory funding - HPMP	379,850	1.1%
New Stages - HPMPs	6,901,972	19.3%
Energy efficiency for LVCs (decision 89/6)	1,076,420	3.0%
Preparatory funding - ODS inventories and action plans	454,750	1.3%
Approved agreements - Destruction of emissions of HFC-23 generated in the production of HCFC-22	414,238	1.2%
Preparatory funding - KIP	1,033,320	2.9%
New Stages - KIPs	3,436,077	9.6%
Pilot projects on energy efficiency (decision 91/65)	1,562,200	4.4%
Institutional Strengthening projects	2,746,394	7.7%
Gender equality and women empowerment project proposal	2,501,660	7.0%
Core Unit Budget	2,079,213	5.8%
Total	35,713,283	100.0%

Figure 1: Resource Allocation for 2024 per type/sector



The details of the 2024-2026 rolling Business Plan are spelled out in the Business Plan Database.

2. GENERAL OVERVIEW ON ASSISTANCE TO COUNTRIES IN NON-COMPLIANCE

In UNIDO's portfolio, there is currently no country being in non-compliance with the HCFC phase-out schedule. UNIDO has been providing continuous assistance to countries that had been in non-compliance in previous years.

All activities presented in UNIDO's business plan aim at providing assistance to Article 5 countries to comply with their obligations towards the Montreal Protocol. Currently the main focus is the 67.5% reduction target by 2025 and 100% by 2030 for the HCFCs and freeze of HFC consumption at baseline level in 2024 and implementing activities to help countries meet the 10% reduction target in 2029. Should there be any countries in non-compliance under UNIDO's responsibility, UNIDO will work closely with the countries concerned to bring them back to compliance and will assist them to report the required data to the Ozone Secretariat.

3. PROGRAMME EXPANSION

In the years 2024 to 2026 UNIDO aims to enhance its assistance to Article 5 countries by strengthening its project portfolio through the implementation of HCFC phase-out management plans, institutional strengthening projects, preparations of new stages of HPMPs as well as Kigali HFC phase down plans. UNIDO plans to submit project on increasing gender equality and women economic empowerment in the refrigeration and air condition sectors (WEERAC). Short outline of the project is presented in Annex I. Two projects for destruction of emissions of HFC-23 generated in the production of HCFC-22 have been approved for UNIDO implementation, and UNIDO will be requesting the approved tranches in principle in line with the projects progress and agreements. UNIDO will be requesting additional funding for energy efficiency activities to be implemented under the currently ongoing or new stages of HPMPs. UNIDO will also be asking funding for pilot projects on energy efficiency and funding for preparation of banks of unwanted ODS substances.

UNIDO continues providing support with Stage II and Stage III HPMPs to all the countries assisted during Stage I and Stage II, respectively.

The main objective of this Business Plan is to assist Article 5 countries in meeting their obligations under the Montreal Protocol, in particular the 67.5% reduction target in 2025 and the 100% in 2030 for HCFCs and the freeze of HFCs are baseline level in 2024 and 10% reduction in 2029.

The analysis of the activities of UNIDO's Business Plan reveals that the major share of UNIDO's MP project portfolio consists of HPMPs in different sub-sectors.

In 2024, UNIDO will continue to cover all regions (Latin America and the Caribbean, Africa, Asia and Pacific, Europe) with planned activities in various sectors and countries (including project preparation and non-investment activities).

Africa

In Africa, funding requests for 32 countries, with a total value of USD 12.786,503 will be submitted in 2024. Planned projects are tranches from approved HPMPs, new Stages of HPMPs, additional funding for energy efficiency, institutional strengthening projects, preparatory assistance for HFC phase-down plan, Stage I of Kigali HFC implementation plans and funding for preparation of inventories of unwanted ODS banks. UNIDO is cooperating with UNEP on several projects in African countries.

Asia and the Pacific

In Asia and the Pacific requests for funding for 13 countries with a value of USD 8,847,248 will be submitted in 2024. Planned projects are tranches from approved HPMPs, new Stages of HPMPs, institutional strengthening projects, preparatory assistance for HFC phase-down plan and funding for preparation of inventories of unwanted

ODS banks. UNIDO is cooperating with UNEP, World Bank and UNDP on several projects in countries from Asia and the Pacific region.

Europe

In Europe, requests for seven countries with a value of USD 3,949,509 will be submitted in 2024, targeting the phase-out of HCFCs, institutional strengthening, Stage I of Kigali HFC implementation plans, funding for energy efficiency and funding for preparation of inventories of unwanted ODS banks. UNIDO is cooperating with UNEP on several projects in European countries.

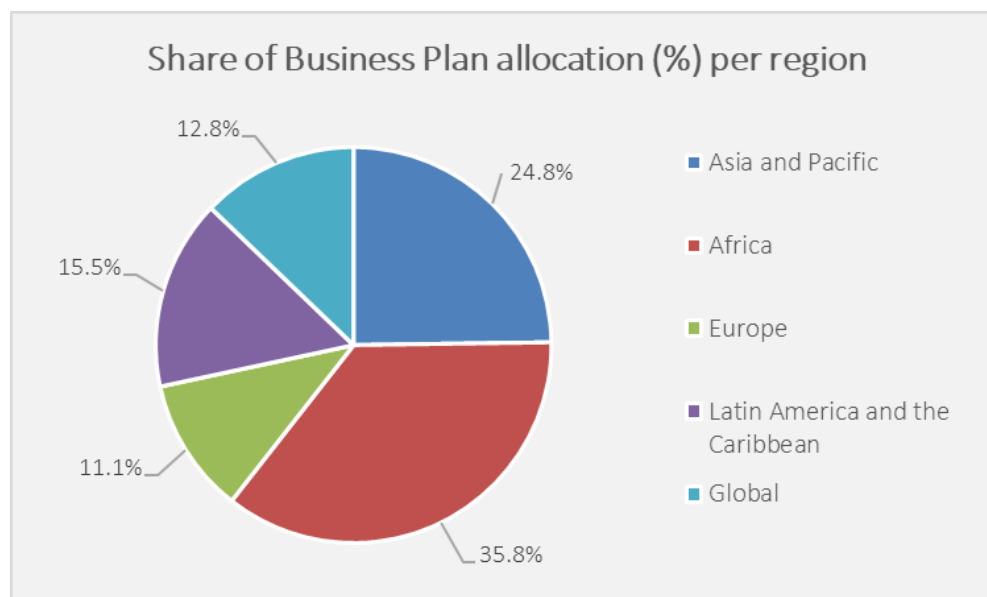
Latin America and the Caribbean

In Latin America and the Caribbean region the planned requests to be submitted in 2023 amount to USD 5,549,151 for ten countries. These include tranches from approved HPMPs, new Stages of HPMPs, additional funding for energy efficiency, tranches of projects for destruction of emissions of HFC-23 generated in the production of HCFC-22, institutional strengthening projects, preparatory assistance for HFC phase-down plan and Stage I of Kigali HFC implementation plans. UNIDO is cooperating with UNEP and UNDP on several projects in countries from Latin America and the Caribbean region.

Global

Besides the Core Unit Budget, UNIDO plans to submit funding request for increasing gender equality and women economic empowerment in the refrigeration and air condition sectors (WEERAC). The planned request including support costs is in the amount of USD 2,501,660.

Figure 2: UNIDO's 2024 Business Plan by Region



4. PERFORMANCE INDICATORS

The 71st Meeting of the Executive Committee has reviewed the performance indicators. The new weightings, based on Decision 71/28, are indicated in the below table.

Type of Indicator	Short title	Calculation	Weighting	Target 2024
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned	10	61
Planning--Approval	Projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	10	40
	Sub-total		20	
Implementation	Funds disbursed	Based on estimated disbursement in progress report	15	USD 27.4 million
Implementation	ODS phase-out	ODS phase-out for the tranche when the next tranche is approved vs. those planned per business plans	25	289.5 ODpt
Implementation	Project completion for Activities	Project completion vs. planned in progress reports for all activities (excluding project preparation)	20	69
	Sub-total		60	
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	10	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports vs. those agreed	5	On time
Administrative	Timely submission of progress reports	Timely submission of progress reports and business plans and responses unless otherwise agreed	5	On time
	Sub-total		20	
	Total		100	

5. INITIATIVES TO ENSURE COMPLIANCE

Successful and timely implementation of ongoing activities is essential for the current compliance period.

Special attention is provided to countries that may previously have been in non-compliance and that have decisions outlining plans of actions with time-specific benchmarks for return to compliance.

UNIDO has continued to provide supportive initiatives in order to ensure timely project completion of projects approved so far, and to facilitate compliance of the recipient countries with their Montreal Protocol obligations, which supported successful project implementation:

- Regular follow up of the implementation process is being done by the staff of the ozone office together with UNIDO's national and international consultants and project managers. This ensures that effective actions on critical issues such as resolving bottlenecks in site preparation, customs clearance, installation, commissioning and safety certification, monitoring of HCFC-related equipment are taken.
- UNIDO is frequently attending Regional Network Meetings providing additional support to our counterpart countries.
- Communication and interaction between regional and country offices about the implementation process has ensured the smooth flow of project plans. As in previous years, directors of UNIDO regional and country offices are regularly briefed on ongoing and possible future activities. They are involved in the implementation process and are following up the progress of the programmes. In turn, the representatives brief headquarter staff working in a specific country on the regular activities in the field and problems faced, if any.
- UNIDO also provides, when requested, support such as policy assistance, putting in place relevant legislation etc.
- Based on recommendation of the Implementation Committee, additional assistance will be offered to the countries with delays in reporting of its ozone-depleting substance data.
- Countries need to report officially to the Ozone Secretariat their HFC consumption in the baseline years in order to establish their baseline for compliance with the Kigali Amendment. In parallel, countries need to report sector disaggregated data to the MLF Secretariat, which due to the high number of controlled substances is challenging for some countries. UNIDO is helping countries in implementing activities that will help countries better monitor and report their HFC consumption per sectors.

ANNEX I

PROJECT SUMMARY

PROJECT TITLE

Increasing gender equality and women economic empowerment in the refrigeration and air condition sectors (WEERAC)	UNIDO (as lead) and UNDP
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Rationale to the project

Women’s economic empowerment is a key strategy to achieve gender equality and contributes to reduce poverty, raise incomes, minimize social inequality, and reach better development outcomes, including climate change mitigation. In the Refrigeration, Air-Conditioning, and Heat-pumps (RACHP) sector women are disproportionately underrepresented across all activities, with participation ranging from 8-30% in different regions.

Recognising the need to address gender inequality, the Multilateral Fund (MLF)-adopted a policy on gender mainstreaming for projects at the 84th meeting and the Executive Committee (84/92) and requested bilateral and implementing agencies to apply the operational policy on gender mainstreaming throughout the project cycle, beginning at the 85th meeting. The MLF Decision 92/40 further promotes the adoption of gender assessment and mainstreaming approaches in project formulation as a requirement from the 94th meeting.

While gender mainstreaming is new policy aspect to be covered, competing prioritise funding allocation to substances control across all sectors and climate action may limit countries responsiveness. The TEAP report assessing the funding requirement for the replenishment 2024-2026 analysed the funding for gender mainstreaming of other global funds and recognizes that “without a requirement to earmark funding for those activities, not all countries will be able to properly respond to gender required actions and will not prioritise it”.

Realizing the differentiated funding levels between non-article 5 countries, the WEERAC project provides an approach to comprehensively mainstream the gender agenda into MLF-funded projects. UNIDO strive to increase the gender responsiveness of all projects implemented, regardless of funding received for control and institutional strengthening. In other words, the goal is to level the playing field in relation to gender mainstreaming of all countries in the WEERAC project.

The objective of this proposal is to systematise and improve the delivery of actions targeted to gender mainstreaming in the UNIDO portfolio, by analysing the gaps in knowledge and addressing the needs of at National Ozone Units, energy and environment counterparts and RAC sector beneficiaries.

Expect Outcomes

UNIDO has gathered experience from the first set of gender action plans that were developed for manufacturing and non-LVC counties (2021-2022). That analysis identified four areas of intervention for gender mainstreaming and provided guidance on budget for gender analysis and action plans. The areas of intervention include:

1. Increasing the participation of women in the RACHP value chain:
2. Promoting women economic empowerment through entrepreneurship in the RAC sector:
3. Participating in the current gender debate and promoting a gender-responsive culture in the sector: and
4. Promoting gender equality through policy, including but not limited to substance control and climate action.

Project Logical framework and budget

The first 10 countries participating in WEERAC project are Albania, Armenia, Chad, Ecuador, Guatemala, Nicaragua, Niger, North Macedonia, Rwanda and Venezuela. This proposal acknowledges the distinct cultural norms and gender policies of the 10 proponent countries. The limited capacities of NOUs in LVCs are an important factor for giving priority for this group of countries under this project.

WEERAC project objective: systematize and improve the delivery of actions targeted to gender mainstreaming	
Outcome 1 – policy and programme design	Budget in USD
Output 1.1 - Development of a systematised gender mainstreaming approach for formulating policies and programmes Activities include creating virtual repository of gender policies and programmes, sex-disaggregated data collection at the country level, regional survey of women in the RAC value chain, develop a train-the-trainers for gender mainstreaming, develop a detailed catalogue of gender mainstreaming activities	100.000
Output 1.2 awareness raising and outreach Activities include case studies database, local networks of women in the RAC sector, encouraging women to associate and create Women network at the global and regional level.	76.500
Outcome 2 – country project execution	
Output 2.1 Gender Mainstreaming actions in HCFC/HFC Management plans For each of the 10 countries mainstream gender in their HCFC and HFC management plans	1.587.000

<ul style="list-style-type: none"> ○ identify scope of analysis and stakeholder mapping ○ recruited gender consultants ○ provide introductory gender training to NOU, Ministry Staff ○ provide awareness training to RAC sector stakeholders and beneficiaries ○ implement gender action plans 	
Output 2.2 Institutional strengthening Activities: guidelines for mainstreaming gender in substance control policies, training for policymakers and capacity building of project stakeholders	225.000
Outcome 3 - gender responsive project implementation	
Output 3.1 Gender responsive implementation Activities: internal guide for Gender mainstreaming in procurement and recruitment, communication of gender equality-related results, publication on the case studies of the participating countries	140.500
Output 3.3 Gender responsive monitoring, reporting and evaluation Activities: monitoring tools and systems analysing gender-responsiveness of projects and gender considerations, mid-term and final evaluation	209.000
TOTAL	2.338.000

UNIDO's gender mainstreaming approach considers that gender equality should be fully integrated into the policy and programme design, but overall, in the de-biasing of organizations instead of individuals.

In that sense, the idea of progressing towards gender equality by mainstreaming policies and programme design is the overarching goal of this proposal.