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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Sixty-ninth Meeting
Montreal, 15-19 April 2013

UNEP BUSINESS PLAN FOR THE YEARS 2013-2015

COMMENTS AND RECOMMENDATIONS FROM THE FUND SECRETARIAT

1. This document presents a summary of UNEP's planned activities for the phase-out of ozone-depleting substances (ODS) during the 2013-2015 planning period. It also contains UNEP's business plan performance indicators and recommendations for consideration by the Executive Committee. UNEP's 2013-2015 business plan narrative is attached to the present document.

2. Table 1 sets out, by year, the value of activities included in UNEP's business plan according to categories "required for compliance" and "not required for compliance".

Table 1

RESOURCE ALLOCATION IN UNEP'S BUSINESS PLAN AS SUBMITTED TO THE EXECUTIVE COMMITTEE (2013-2015) (US \$000s)

Required/Not required by model	2013	2014	2015	Total
Required for compliance				
Approved MYAs (including HPMPs) and Standard Costs	19,658	17,458	18,719	55,834
HPMP Stage I and Preparation	449	212	249	911
HPMP Stage II			393	393
HPMP Preparation - Stage II	984	402		1,386
HCFC Production - Stage I	134	134	134	403
HCFC Production Preparation - Stage I	67			67
Not required for compliance				0
Disposal	175			175
HCFC High-Ambient Temperature TAS	250			250
Bridging Technology	150	150		300
MB	120			120
Grand Total	21,988	18,357	19,495	59,840

3. UNEP has included activities valued at US \$22 million in 2013 and a total value of US \$59.8 million over the period 2013 to 2015.

Multi-year agreements (MYAs) and standard costs

4. Table 2 presents information on UNEP's MYAs, institutional strengthening (IS) and Compliance Assistance Programme (CAP) activities that are considered to be required for compliance under the business plan.

Table 2

REQUIRED FOR COMPLIANCE WITH MYAs AND STANDARD COSTS (2013 to 2015) (US \$000s)

Required by Model	2013	2014	2015	Total
Approved MYAs	4,925	2,821	3,168	10,915
CAP	10,187	10,493	10,808	31,488
IS	4,545	4,144	4,742	13,432
Total (required for compliance for MYAs and standard costs)	19,658	17,458	18,719	55,834

5. The value associated with MYAs for the period 2013 to 2015 is US \$10.9 million for HCFC activities. UNEP indicated amounts for MYAs that are below those remaining for them in the records of the Fund Secretariat by US \$593,240 for the period of 2016 to 2020. The Secretariat's proposed adjustments would modify the MYA amounts in UNEP's business plan to reflect the records of the Fund Secretariat.

6. The funding levels for IS have been agreed until 2015 as per decision 61/43(b). At its 63rd meeting the Executive Committee decided to maintain current levels of funding for IS for business planning purposes until such time as a decision is taken on the actual levels (decision 63/5(b)). However, the information has been included in the 2013-2015 business plans up to 2020.

7. Although funding levels for IS and the timing of the submission of those requests are known, UNEP has included values for IS in its business plan that vary from those allowed under the current funding structure by US \$258,177 for the period of 2013 to 2020, as well as requests in years for which funds were not due. The Secretariat's proposed adjustments would modify the business plan of UNEP according to when IS renewals are due based on the last approvals of the IS requests and the current funding structure.

HCFC ACTIVITIES

HCFC production sector

8. Stage I HCFC production sector activities amounting to US \$403,352 are included in the business plan at US \$134,451 per year for each year from 2013 to 2015 for India with associated project preparation amounting to US \$67,225 in 2013.

9. At the 66th meeting, the Executive Committee decided to remove phase-out activities involving swing plants, pending an Executive Committee decision on funding eligibility for swing plants, on the understanding that requests for such activities could be reintroduced into the business plans of the implementing agencies after the Executive Committee had agreed on the HCFC production sector guidelines as per decision 66/5(a)(v). The Secretariat's proposed adjustments would modify UNEP's business plan to remove activities on swing plants in India.

Stage I of HCFC phase-out management plans (HPMPs) and preparation

10. UNEP's business plan includes an activity for one low-volume-consuming (LVC) country for which stage I HPMP has not yet been approved, amounting to US \$74,000 with a phase-out of 0.3 ODP tonnes for the period of 2013 to 2015. The Secretariat's proposed adjustments would limit the funding levels to the maximum allowable level provided for LVC countries in line with decision 60/44(f)(xii) for the HCFC servicing sector, according to the reduction from the baseline. This would increase the total level of funding for this project in the business plan by US \$124,400 for the period of 2013 to 2020 (including US \$47,946 for the period of 2013 to 2015).

11. UNEP's business plan also includes three activities for non-LVC countries amounting to US \$640,010 for the period of 2013 to 2015 representing a reduction of 34.2 ODP tonnes.

12. UNEP's 2013 business plan includes a request for South Sudan for which HCFC consumption data has not been reported to the Ozone Secretariat. The stage I HPMP value amounting to US \$100,838 has been included in the business plan for the period of 2013 to 2015. Also, project preparation for US \$96,050 has been included in the business plan in 2013.

Stage II HPMP/HCFC project preparation

13. At its 63rd meeting, the Executive Committee decided that project preparation could be funded for stage II activities and might be included prior to the completion of stage I in business plans for the years 2012-2014 (decision 63/5(f)(i)). The total level of funding for project preparation for stage II HPMPs is US \$1.4 million for the period of 2013 to 2015.

14. UNEP has proposed amounts in its business plans that exceed by US \$1.2 million the maximum level allowed for project preparation for HPMPs and HCFC investment projects pursuant to decisions 55/13 and 56/16 for the period of 2013 to 2020 (including US \$95,888 for the period of 2013 to 2015). The Secretariat's proposed adjustments would reduce the level of funding in UNEP's business plan. The guidelines for stage I HPMP project preparation that were applied to stage II preparation requests were based on 2007 HCFC consumption and those guidelines have not been updated to replace 2007 HCFC consumption data with the established HCFC baselines.

Stage II HPMPs in LVC countries

15. The total level of funding for projects for the HCFC servicing sector in LVC countries to reach 35 per cent reduction of the baseline is US \$92,749 for the period of 2013 to 2015. The tonnage is not recorded in the business plan for this period.

16. The Secretariat's proposed adjustments would limit the funding levels to the maximum allowable for LVC countries in line with decision 60/44(f)(xii) for the HCFC servicing sector, according to the 35 per cent reduction from the baseline. This would decrease the total level of funding for these projects by US \$8,477 for the period of 2013 to 2020 (including US \$3,815 for the period of 2013 to 2015).

Stage II HCFC servicing sector in non-LVC countries

17. The total level of funding for projects for the refrigeration servicing sector in non-LVC countries is US \$300,000 for the period 2013 to 2015. Decision 60/44(f)(xv) establishes a threshold of US \$4.50/kg. The Secretariat's proposed adjustments would limit the funding levels to the maximum allowable level of 35 per cent of the baseline for the refrigeration servicing sector in non-LVC countries as per this decision and increase the total level of funding for these projects by US \$823,416 for the period of 2013 to 2020 (including US \$404,959 for the period of 2013 to 2015).

Activities not required for compliance

ODS disposal activities

18. UNEP's business plan includes US \$175,127 for technical assistance activities for LVC countries that would result in the destruction of 10.0 ODP tonnes of ODS.

Methyl bromide activities

19. UNEP's business plan includes US \$120,000 for methyl bromide activities that are not required for compliance for regional technical workshops for sustainable adoption of methyl bromide alternative technologies in the Africa region. UNEP indicates that this project is a follow-up to the recommendation of the Evaluation of methyl bromide projects in Africa (UNEP/OzL.Pro/ExCom/68/11). The Executive Committee may wish to consider whether activities not required for compliance should be removed, maintained, or maintained but re-phased to after 2013 pending resolution of outstanding requirements for compliance, in the business plans in the light of the budgetary limitations for activities required for compliance.

Bridging technology innovation gaps

20. The business plan also includes a technical assistance project for bridging technology innovation gaps to generate sustainable introduction and implementation of low-global-warming potential (GWP) energy efficient alternatives in the refrigeration sector in LVC countries amounting to US \$300,000 for the period of 2013 and 2014. The Secretariat suggested that UNEP should take into account the American Society of Heating, Refrigeration and Air Conditioning Engineers (ASHRAE) project and consider the possibility of funding this within the CAP budget. The following countries have expressed interest in participating in the global study: Armenia, Bahamas (the), Bhutan, Cambodia, Grenada, Kyrgyzstan, Lao People's Democratic Republic (the), Madagascar, Maldives, Nepal, Samoa, Solomon Islands, Saint Lucia, Tonga, United Republic of Tanzania (the) and Zambia. UNEP also indicated that LVC countries expressed their interest in working under the project. In addition, interest was expressed by Oman as a non-LVC country but with 90 per cent consumption in the servicing sector. The Executive Committee may wish to consider whether activities not required for compliance should be removed, maintained, or maintained but re-phased to after 2013, in the business plans in the light of the budgetary limitations for activities required for compliance.

HCFC high-ambient temperature

21. The 2013 business plan also includes US \$250,000 for technical assistance projects for high-ambient temperature countries in the West Asia region. UNEP will implement this project with the cooperation of UNIDO. At the 66th meeting, the Executive Committee decided to maintain this project in the business plan for 2012, with adjusted funding of US \$250,000 for the entire project (decision 66/5(b)). The Secretariat's proposed adjustments would reduce the level of funding for this activity by reducing US \$157,817. The Executive Committee may wish to consider whether activities not required for compliance should be removed, maintained, or maintained but re-phased to after 2013, in the business plans in the light of the budgetary limitations for activities required for compliance.

Impact of adjustments based on existing Executive Committee decisions on business plans as submitted

22. After making the adjustments proposed above, the total value of UNEP's 2013-2015 business plan is US \$60.1 million as shown in Table 3.

Table 3

RESOURCE ALLOCATION IN UNEP'S BUSINESS PLAN SUBMITTED TO THE EXECUTIVE COMMITTEE, AS ADJUSTED BY EXISTING EXECUTIVE COMMITTEE DECISIONS (2013-2015) (US \$000s)

Required/Not required by model	2013	2014	2015	Total (2013-2015)	Total (2016-2020)	Total After 2020
Required for compliance						
Approved MYAs (including HPMPs) and Standard Costs	20,172	17,022	19,154	56,348	88,859	593
HPMP Stage I and Preparation	497	212	249	959	646	0
HPMP Stage II			794	794	837	
HPMP Preparation - Stage II	930	360		1,290	4,201	

Required/Not required by model	2013	2014	2015	Total (2013-2015)	Total (2016-2020)	Total After 2020
Not required for compliance				0	0	
Disposal	175			175	0	
HCFC High-Ambient Temperature TAS	92			92	0	
Bridging technology	150	150		300	0	
MB	120			120	0	
Grand Total	22,136	17,745	20,197	60,078	94,544	593

Performance indicators

23. A summary of UNEP's performance indicators pursuant to decisions 41/93, 47/51 and 49/4(d) is provided below in Table 4.

Table 4

PERFORMANCE INDICATORS

Item	2013 Targets
Number of annual programmes of multi-year agreements approved versus those planned	40 (i.e. 80% of 51 tranches and new MYAs planned for 2013)
Number of individual projects/activities (investment and demonstration projects, TAS, institutional strengthening) approved versus those planned	45 (i.e. 80% of 57 projects planned for submission in 2013)
Milestone activities completed/ODS levels achieved for approved multi-year annual tranches versus those planned	3
ODS phased-out for individual projects versus those planned per progress reports	63.4 ODP tonnes
Project completion (pursuant to decision 28/2 for investment projects) and as defined for non-investment projects versus those planned in progress reports	37
Number of policy/regulatory assistance completed versus that planned	100% of countries listed in the annex of UNEP's 2013 CAP Budget either received assistance or assistance was offered
Speed of financial completion versus that required per progress report completion dates	On time
Timely submission of project completion reports versus those agreed	On time
Timely submission of progress reports and responses unless otherwise agreed	On time

24. UNEP's target for annual tranches of MYAs should be 51. This includes annual tranches for 46 approved agreements and 5 new ones. UNEP's target for the number of approved individual projects should be 57, including 5 technical assistance and 52 IS projects. UNEP indicated that it expected to achieve 80 per cent of its target; however, the target has always been set to 100 per cent for all agencies. UNEP's target for milestone activities completed for MYAs should be 46 to correspond with the number of approved MYAs. As per the 2011 progress report, excluding MYA projects, the phase-out target should be zero ODP tonne. UNEP's target for project completion should be 36 including 2 technical assistance and 34 IS projects, but excluding MYAs and project preparation.

25. Table 5 presents UNEP's performance indicators for its CAP, which were adopted in decision 48/7(e).

Table 5

PERFORMANCE INDICATORS FOR UNEP'S COMPLIANCE ASSISTANCE PROGRAMME (CAP)

Performance Indicator	Data	Assessment	2013 Targets
Efficient follow-up to regional network/ thematic meetings	List of recommendations emanating from 2011 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2012	90 % implementation rate
Effective support to NOUs in their work, particularly guidance to new NOUs	List of innovative ways/means/products/ services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways/means/products/services for supporting NOUs in their work, with specification of those destined for new NOUs	<ul style="list-style-type: none"> • 7 such ways, means, products, services; • All new NOUs receive capacity building support. • 10 additional countries submit CP reports using the Multilateral Fund Secretariat's online data reporting system.
Assistance to countries in actual or potential non-compliance (as per MOP decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 such products and services
Close cooperation between CAP regional teams and IAs and BAs working in the regions	List of joint missions/ undertakings of CAP regional staff with IAs and BAs	Number of joint missions/undertakings	5 in each region

Policy issues

26. UNEP noted that the State of Palestine is seeking to join multilateral environmental agreements. UNEP was advised that only Parties classified under Article 5 are eligible for Multilateral Fund assistance. Once such Parties ratify the Montreal Protocol, activities may come before the Committee regardless of whether they had been included in business plans.

Modifications to business plans

27. Following its submission, UNEP indicated that HPMP stage II project preparation funds for Kiribati should be included in UNEP's business plan in the amount of US \$22,600 in the year 2018.

RECOMMENDATIONS

28. The Executive Committee may wish to consider:
- (a) Noting the 2013-2015 business plan of UNEP as contained in document UNEP/OzL.Pro/ExCom/69/9;
 - (b) Approving the performance indicators for UNEP set out in Tables 4 and 5 as contained in document UNEP/OzL.Pro/ExCom/69/9 while setting a target of 51 for annual tranches of multi-year agreements (MYAs) approved, 57 for the number of individual projects approved, zero ODP tonne for ODS phased out for individual projects, 36 for project completion and 46 for milestone activities completed for MYAs; and
 - (c) Adding HCFC phase-out management plan stage II project preparation funds for Kiribati in the amount of US \$22,600 in the year 2018.

UNEP 2013-2015 BUSINESS PLAN
PRESENTED TO THE
69TH MEETING OF THE EXECUTIVE COMMITTEE
OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION
OF THE MONTREAL PROTOCOL

18 FEBRUARY 2013

UNITED NATIONS ENVIRONMENT PROGRAMME

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EXECUTIVE SUMMARY

The United Nations Environment Programme (UNEP) is submitting this document for the consideration to the 69th meeting of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol. The document presents UNEP's three-year rolling Business Plan for its Montreal Protocol-related activities covering the years 2013-2015. It comprises:

- Narrative.
- Annex I: Projects planned for submission 2013-2015.
- Annex II: Regional logical framework analyses for 2013.

The focus and orientation of UNEP's work under this Business Plan continues to be defined by the evolving needs of countries operating under Article 5 of the Protocol ("Article 5 countries") as they progress in their implementation of the Montreal Protocol, and as they meet and sustain compliance with specific obligations. Through the activities identified in this Business Plan, UNEP will assist the countries with implementing their HCFC phase-out responsibilities including preparation for the 2015 and subsequent reduction steps, the methyl bromide phase out in 2015, and sustaining compliance with ozone depleting substance (ODS) phase out targets already met.

UNEP will achieve its Business Plan objectives by a combination of compliance assistance services delivered as per the 2013 Compliance Assistance Programme (CAP) Budget, as well as the ongoing and planned national, regional and global projects detailed in this Business Plan. The latter project services include HPMP preparation and implementation (both Stages I and II), Institutional Strengthening, ODS destruction preparation and technical assistance, Methyl bromide technical assistance, HCFC production sector technical assistance, and other technical assistance.

UNEP is planning project submissions over the next three years as follows: US\$ 21,988,390 for 2013, US\$ 18,356,615 for 2014, and US\$ 19,494,910 for 2015, all inclusive of the respective annual CAP budgets and programme support costs (PSC).

For 2013, UNEP will prepare and submit 120 projects to the Executive Committee, including new projects, planned tranches of previously-approved multi-year agreements (MYAs), and the annual CAP Budget for the year 2014.

This Business Plan also proposes performance indicators for UNEP for 2013.

I. METHODOLOGY

This section describes the methodology, consultations, guidance and inputs UNEP used when developing this Business Plan:

- During the second half of 2012, UNEP consulted with National Ozone Units (NOUs) in Article 5 countries on their countries' 2013-2015 business planning needs, through dialogues during meetings of Regional Networks of Ozone Officers as well as via direct contact with NOUs.
- UNEP reviewed and drew experiences gained from implementation of its 2012-2014 Business Plan (UNEP/OzL.Pro/ExCom/66/10), taking into account new trends and emerging developments. UNEP also considered the programmatic direction and activities included in its approved 2013 CAP Budget (Decision 68/18).
- UNEP used the Multilateral Fund's the 2013-2015 model rolling three-year phase-out plan (UNEP/OzL.Pro/ExCom/67/7) endorsed by the Executive Committee meeting (Decision 67/6) as a guidance document for resource planning for the triennium and identification of countries requiring assistance.
- UNEP also followed the guidance provided by the Multilateral Fund Secretariat during the Inter-Agency Coordination Meeting held in Montreal from 30 January- 1 February 2013.
- UNEP consulted with the other Implementing Agencies and bilateral agencies to increase collaborative and mutually-supportive initiatives and to avoid duplication of effort.
- UNEP considered *inter alia* the following major decisions as guidance for this Business Plan:

Issue	Decision
<i>Executive Committee</i>	
Consolidated Business Plan 2012-2014	66/5
UNEP Business Plan 2012-2014	66/8
ODS disposal demonstration projects not submitted to 66 th meeting	66/18
2012-2014 Business Plans and tranche submission delays	67/4
Updated model rolling three-year phase out plan 2013-2015	67/6
2013 CAP Budget	68/18
<i>Meeting of the Parties</i>	
Requests for the revision of baseline data by Algeria, Ecuador, Equatorial Guinea, Eritrea, Haiti, the Niger, the former Yugoslav Republic of Macedonia and Turkey	XXIV/16

II. MULTILATERAL FUND TARGETS

A. OBJECTIVES OF THE THREE-YEAR BUSINESS PLAN

The focus and orientation of UNEP's work continues to be defined by the evolving needs of Article 5 countries as they progress in their implementation of the Montreal Protocol, and as they meet and sustain compliance with specific obligations.

Through decision 68/18, the Executive Committee approved UNEP's 2013 CAP Budget (UNEP/OzL.Pro/ExCom/68/20) which details UNEP's vision and approach for CAP in 2013. Following that approach, UNEP will provide four tracks of assistance to Article 5 countries:

- Track 1: Enhance the capacity of Article 5 countries for implementing new responsibilities related to the HCFC phase-out.

- Track 2: Assist Article 5 countries to meet the complete phase out of methyl bromide in 2015 and ensure sustainable compliance with phase out targets already met.
- Track 3: Strengthen the capacity of Article 5 countries to ensure sustainable compliance of phase out targets already met.
- Track 4: Promote awareness, knowledge sharing and capacity building about substitutes and alternatives that minimize other impacts on the environment, including on the climate, in support of MOP Decision XIX/6.

Following the discussions of this four-track approach during the 68th Executive Committee meeting, UNEP will place emphasis in 2013 on activities that support tracks 1, 2 and 4, including through this Business Plan.

Through the approved 2013 CAP Budget, UNEP is providing *inter alia* 501 country-specific special compliance services, the operation of 10 Regional/sub-regional Networks of Ozone Officers, facilitation of South-South cooperation, assistance with regional awareness activities, and provision of global Information Clearinghouse and capacity building services.

The 2013 Budget document indicated the services and activities planned by UNEP in 2013 for implementation by the CAP teams based in the regions and in Paris. For the regional CAP teams, it identified in detail the priorities and challenges for each, i.e. Africa, Asia and the Pacific, Europe and Central Asia, Latin America and the Caribbean, and West Asia. The Budget also included a complete country-wise list of special compliance assistance activities that the Regional CAP teams committed to delivering in 2013. For the Paris CAP team, the Budget document provided an explicit list of projects and services to be implemented in 2013 by the respective Paris-based teams, i.e. global information, communication and education services; eKM (electronic knowledge management); and capacity building.

The Budget also included a summary of year-to-date CAP achievements in 2012.

In addition to the compliance assistance services and activities being undertaken in 2013 through the CAP Budget approval, UNEP also proposes to deliver the following projects through this 2013-2015 Business Plan.

B. RESOURCE ALLOCATION

During this Business Plan period, UNEP plans to prepare and submit for approval the projects as detailed in Annex I: Projects planned for submission 2013-2015. UNEP's proposed resource allocation plan for these projects is as follows:

Project	Type	Value (US\$ inclusive of PSC)		
		2013	2014	2015
HPMP preparation	PRP	1,147,595	401,844	0
HPMP implementation	PHA	5,278,528	3,033,362	3,810, 211
Institutional strengthening	INS	4,545,330	4,143,978	4,742,479
ODS destruction preparation	PRP	0	0	0
ODS destruction technical assistance	TAS	175,127	0	0
Methyl bromide technical assistance	FUM	120,000	0	0

Project	Type	Value (US\$ inclusive of PSC)		
		2013	2014	2015
HCFC production sector technical assistance	TAS	134,451	134,451	134,451
Other technical assistance	PRP, TAS	400,000	150,000	0
Compliance Assistance Programme	TAS	10,187,359	10,492,980	10,807,769
<i>Total</i>		<i>21,988,390</i>	<i>18,356,615</i>	<i>19,494,910</i>

III. PLANNED BUSINESS PLAN ACTIVITIES

This section describes costed projects at the national, regional and global levels proposed by UNEP in the 2013-2015 Business Plan period. All of the projects are included in Annex I.

A. NATIONAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the national level during 2013-2015:

- HPMP project preparation and implementation. During 2013-2015, UNEP will also assist seven Article 5 countries with the preparation of their HPMPs (either Phase I or Phase II) in accordance with Executive Committee policies and guidelines. UNEP will also assist Article 5 countries with the implementation of the non-investment components of the HPMPs (both Stage I and II), in cooperation with other Implementing Agencies and bilateral agencies. In total, during this Business Plan UNEP will be the lead agency in 71 countries for the HPMPs and cooperating agency in 28 others.
- Institutional Strengthening projects. UNEP provides 105 countries (of which 89 are classified as either LVCs or VLVCs) with ongoing technical assistance and administrative support for the implementation of their IS projects, including the submission of IS renewals and assistance with activities covered by these projects. UNEP will submit such projects as per the appropriate timing and when all the necessary pre-conditions have been met (e.g. disbursement rate, reporting obligations). This service is performed as part of CAP services, with 0% PSC to UNEP.
- New project types. There are several new projects included in this Business Plan that are described in more detail in section III D.
- Residual CFC phase out projects. Though there are no new CFC-related projects added to this Business Plan, UNEP will continue to assist a small group of countries to implement the final tranches of their National Phase-out Plans (NPP) and Total Phase out Management Plans (TPMPs).

B. REGIONAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the regional level during 2013-2015:

- Africa - Regional technical workshops for sustainable adoption of methyl bromide alternative technologies;
- Eastern Europe, Caucasus and Central Asia - Regional disposal project - LVCs in Europe and Central Asia; and
- West Asia - Technical assistance in promoting alternatives to HCFC in air conditioning sectors in high-ambient temperature countries.

C. GLOBAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the global level during 2013-2015:

- Bridging technology innovation gaps to generate sustainable introduction and implementation of low-GWP alternatives in the refrigeration sector in LVCs.

D. NEW PROJECT TYPES

UNEP is planning to submit the following projects during the 2013-2015 period. As these types of project have not been previously proposed by UNEP before for the consideration of the Executive Committee, the following provide additional details about their objective:

Project	Objective and main activities
Regional technical workshops for sustainable adoption of methyl bromide alternative technologies	This project aims to address and follow up on the recommendations of the Multilateral Fund's evaluation of methyl bromide projects in Africa (UNEP/OzL.Pro/ExCom/68/11) conducted in 2012. It proposes to do so by addressing the critical areas impeding methyl bromide phase-out as identified by the evaluation and thus contributing to the 100% phase out of methyl bromide in Africa prior to 1 January 2015. The project targets specific countries for assistance on relevant technological, economical, regulatory and policy measures necessary for achieving sustainable methyl bromide phase-out in the countries which are still dependent on use of that ODS for non-QPS sectors, i.e. Egypt, Kenya, Morocco, Sudan and Zimbabwe.
India HCFC production sector phase-out – Technical assistance component	This project aims to strengthen the local capacity of the industry sector through technical assistance, training programmes, institutional strengthening activities, public awareness campaigns, etc. to support the introduction of alternative green technologies. It will assist in building technical and managerial capacity to ensure an efficient and timely phase out at the national level.
Regional disposal project - LVCs in Europe and Central Asia	This project aims to demonstrate that a regional approach can be a cost efficient and sustainable solution for ODS waste disposal, particularly in LVCs. The project will cover the disposal of 43.22 metric tonnes of ODS waste over a period of two years. This amount of ODS waste has already been collected or will be available during the implementation period as a result of well-documented on-going collection initiatives. The project strategy consists of four components: Component N1 (ODS aggregation at the national level); Component N2 (Transportation and disposal of the ODS stocks in an appropriate licensed destruction facility within the European Union); Component N3 (Establishment of a Regional Cooperation Forum); Component N4 (Awareness raising, training and monitoring).
Technical assistance in	This project aims to facilitate the technology transfer and experience exchange of

Project	Objective and main activities
promoting alternatives to HCFC in air conditioning sector in high-ambient temperature countries	low-GWP energy efficient alternatives in the air-conditioning sectors in high-ambient temperature countries, promote the decision making to move towards such alternatives, encourage the development of local/regional standards that ease the introduction of hazardous alternatives and ensure the share of information about demonstration projects, implemented by other bilateral and implementing agencies, amongst the concerned parties.
Bridging technology innovation gaps to generate sustainable introduction and implementation of low GWP energy efficient alternatives in the refrigeration sector in LVCs	This project aims to strengthen the capacity of LVCs for introducing and sustaining implementation of low GWP energy efficient alternatives in the refrigerator sector in a select number of countries. The project also aims to identify policies, measures and mechanisms to create a favorable environment that facilitates and exploits innovation and entrepreneurship to meet challenges associated with low GWP energy efficient alternatives in the refrigeration sector.

IV. PERFORMANCE INDICATORS

UNEP expects that the services, activities and projects identified in the approved 2013 CAP Budget and the proposed 2013-2015 Business Plan will result in:

- Improved capabilities and technical skills of NOUs staff to effectively carry out approved phase-out programmes and thus ensure sustained compliance;
- Countries in non-compliance received necessary support enabling swift return to compliance;
- Increased high level political commitment to the ozone agreements;
- ODS phase-out obligations mainstreamed into national environmental strategies/policies;
- Early action taken by countries on the HCFC phase out due to HPMP preparation and information services.
- Increased number of Parties to the Montreal Protocol Amendments;
- Enhanced awareness of users and other relevant stakeholders of forthcoming reductions in ODS supply and availability of viable alternatives;
- All client countries reported Article 7 data by established deadlines and quality of reported data improved;
- Majority of client countries submitted outstanding reports on implementation of their Country Programmes to the Multilateral Fund Secretariat;
- Improved and enforced ODS related legal instruments particularly the addition of HCFCs to licensing systems and initiation of HCFC quota systems;
- NOUs provided with best available information that enable them to make decisions on alternative technologies, sound approaches and methodologies;
- Broadened and strengthened regional cooperation in the implementation of the ozone treaties;
- Increased number of countries benefiting from direct country-to-country assistance;
- Concerted actions taken at national and regional levels to combat illegal trade in ODS;
- Improved access to ODS-related technical information and enhanced experience exchange;
- Indirect support provided for the implementation of investment projects through strengthened institutional and legal frameworks.

Taking into account Executive Committee Decision 41/93 which approved indicators to allow for the evaluation of the performance of all implementing agencies, as well as Decision 66/8 which approved additional indicators specific to UNEP for the last business planning cycle, for 2013 UNEP proposes to use the following performance indicators:

TABLE 1: PERFORMANCE INDICATORS APPLICABLE TO ALL AGENCIES

Item	Weight	UNEP's target for 2013
Number of annual programmes of multi-year agreements approved versus those planned (new plus tranches of ongoing MYAs).	20	40 (i.e. 80% of 51 tranches and new MYAs planned for 2013)
Number of individual projects/activities (investment projects, RMPs, halon banks, TAS, institutional strengthening) approved versus those planned	20	45 (i.e. 80% of 57 projects planned for submission in 2013)
Milestone activities completed/ODS levels achieved for approved multi-year annual tranches versus those planned	20	3
ODS phased-out for individual projects versus those planned per progress reports	5	63.4 ODP tonnes
Project completion (pursuant to decision 28/2 for investment projects) and as defined for non-investment projects versus those planned in progress reports	5	37
Number of policy/regulatory assistance completed versus that planned	10	100% of countries listed in the annex of UNEP's 2013 CAP Budget either received assistance or assistance was offered
Speed of financial completion versus that required per progress report completion dates	10	On time
Timely submission of project completion reports versus those agreed	5	On time
Timely submission of progress reports and responses unless otherwise agreed	5	On time

TABLE 2: PERFORMANCE INDICATORS APPLICABLE TO UNEP'S COMPLIANCE ASSISTANCE PROGRAMME

Performance Indicator	Data	Assessment	UNEP's target for 2013
Efficient follow-up to regional network/thematic meetings	List of recommendations emanating from 2012 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2013	90 % implementation rate
Effective support to NOUs in their work, particularly guidance to new NOUs	List of innovative ways/means/products/services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways, means, products, services for supporting NOUs in their work, with specification of those destined for new NOUs	7 such ways, means, products, services; All new NOUs receive capacity building support. 10 additional countries submit CP reports using the Multilateral Fund Secretariat's online data reporting system.

Performance Indicator	Data	Assessment	UNEP's target for 2013
Assistance to countries in actual or potential noncompliance (as per MOP decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential on compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 such products and services
Close cooperation between CAP regional teams and Implementing and bilateral agencies working in the regions	List of joint missions/undertakings of CAP regional staff with Implementing and bilateral agencies	Number of joint missions/undertakings	5 in each region

In addition to these UNEP-specific performance indicators, this Business Plan also includes in Annex II the Logical Framework Analyses (LFAs) developed by the Regional CAP teams for 2013.

In the interest of further streamlining the Business Planning and CAP budget development processes, starting from the 2014 CAP Budget cycle, UNEP proposes to move the LFAs from the Business Plan to the CAP Budget document.

V. POLICY, ADMINISTRATIVE AND FINANCIAL ISSUES

The Sixty-seventh session of the United Nations General Assembly approved Palestine's non-Member Observer State status on 29 November 2012 through resolution 67/19. Following that approval, Palestine is seeking to join multilateral environmental agreements and has already sought advice from UNEP about joining and implementing the ozone protection treaties. UNEP CAP will facilitate Palestine's communication with the Ozone Secretariat to clarify any legal issues concerning the ozone treaties, and provide the required assistance to prepare the Country Programme and phase-out projects, at the appropriate time.

ANNEX I: AVAILABLE UPON REQUEST